

APPENDIX A - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2019/2020			2020/2021				2021/2022	2022/2023	2023/2024	2024/2025
		Q3 Working Budget	Actuals 2019-2020	(Under) / Overspend	Slippage from 2019-20	Q3 Working Budget	Q4 Revised Budget	Variance (Q4 v Q3)	Q4 Revised Budget	Q4 Revised Budget	Q4 Revised Budget	Q4 Revised Budget
		£	£	£	£	£	£	£	£	£	£	£
	Stevenage Direct Services											
	Parks & Open Spaces											
KC218	Hertford Road Play Area (S106 Funded)	0	0	0	0	25,000	25,000	0				
KE911	Play Area Improvement Programme	192,340	150,311	(42,029)	42,030	243,000	42,030	(200,970)	243,000	283,500	220,000	
KE097	Litter bins	95,000	74,439	(20,561)		103,000	0	(103,000)	103,000	83,000	10,000	4,000
KE329	Play Areas Fixed Play	20,810		(20,810)	20,810	10,000	30,810	20,810	10,000			
KE494	Green Space Access Infrastructure	36,420	36,415	(5)		0	0	0				
GROWTH	Green Space Access Infrastructure	0		0	0	0	0	0	148,000	153,000	128,000	128,000
	Other											
KG002	Garages	1,153,890	1,228,920	75,030	(75,030)	3,657,400	3,582,370	(75,030)	1,952,400	1,952,400	375,000	
KE487	Cavendish Depot - Road Markings and Barriers	12,750	19,607	6,857		0	0	0				
KE495	Cavendish Depot - Renovation/Yard Drainage	10,000		(10,000)		90,000	90,000	0				
KE517	Cavendish Depot - Fire Alarm Upgrade	16,440	17,031	591		0	0	0				
KS263	Waste and Recycling System	30,000	27,300	(2,700)	2,700	80,000	82,700	2,700				
KE226	Allotment Maintenance System	0		0	0	10,000		(10,000)				
KE519	FVP Dam Works	0		0	0	25,000	25,000	0				
KE520	Welfare improvements at out based hubs	0		0	0	10,000	10,000	0				
	Vehicles, Plant, Equipment											
KE349	Waste Receptacles	15,000	56,763	41,763	(41,763)	15,000	15,000	0				
KE497	Trade Waste Containers	0		0	0	20,000	20,000	0	20,000	20,000	20,000	
Various	Vehicle/Plant replacement Programme	355,220	330,062	(25,158)		903,500	903,500	0	249,000	116,400	705,000	
	Total Stevenage Direct Services	1,937,870	1,940,848	2,978	(51,253)	5,191,900	4,826,410	(365,490)	2,725,400	2,608,300	1,458,000	132,000
	Housing Development Scheme (Joint GF/HRA)											
KG030	Grants To Registered Providers	591,000	591,000	0	0	0	0	0				
KG030	Grants To Registered Providers contingency	908,400	238,465	(669,935)	669,935	0	669,935	669,935				
KG032	Building Conversion into New Homes - Ditchmore Lane	515,000	477,407	(37,593)	37,593	0	37,593	37,593				
Various	Housing Development Schemes (Joint GF/HRA)	60,000	113,520	53,520	(53,520)	4,176,360	1,229,401	(2,946,959)	4,010,218	9,287,500	7,848,010	0
KG033	Private Sales Schemes - Wedgwood Way	0		0	0	0		0				
KG038	Wholly Owned Housing Development Company (WOC)	700,000		(700,000)	700,000	1,584,370	2,284,370	700,000		2,506,990		
	Total Housing Development (including grants to Registered Providers)	2,774,400	1,420,393	(1,354,007)	1,354,008	5,760,730	4,221,299	(1,539,431)	4,010,218	11,794,490	7,848,010	0
	Finance & Estates											
KG025	Garage Site Assembly	15,000	14,848	(152)		85,000	85,000	0				
KR912	Investment Property	0		0	0	13,244,050	13,244,050	0				
KR914	IDOX Property Management Software	0		0	0	17,200	17,200	0				
KR916	Commercial Properties Refurbishment (MRC Programme)	387,120		(387,120)	387,120	226,100	613,220	387,120		61,020		
KR150	Works to improve vacant premises prior to re-letting	25,000		(25,000)	25,000	15,000	40,000	25,000	15,000	15,000	15,000	15,000
	Total Finance & Estates	427,120	14,848	(412,272)	412,120	13,589,350	13,999,470	412,120	15,000	76,020	15,000	15,000

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		£	£	£	£	£	£	£	£	£	£	£
	<u>Corporate Projects, Customer Services & Technology</u>											
	<u>IT General</u>											
KS251	Harmonising Infrastructure Technology (for shared service)	0	4,020	4,020								
KS268	Infrastructure Investment	595,660	349,644	(246,016)	196,536	579,020	775,556	196,536	271,720	104,220	104,220	104,220
KS276	Next Generation Telephony		13,894	13,894				0				
KS277	Council Chamber Audio System		31,566	31,566								
	Total IT General	595,660	399,124	(196,536)	196,536	579,020	775,556	196,536	271,720	104,220	104,220	104,220
	<u>Employer of Choice (EOC)</u>											
KS260	Replacement HR & Payroll System	1,240	1,240	(1)		0	0	0	0	0	0	0
KS269	New Intranet	33,260	33,260	0		0	0	0	0	0	0	0
	Total EOC	34,500	34,500	(0)	0	0	0	0	0	0	0	0
	<u>Connected to Our Customer (CTOC)</u>											
KS271	Corporate Website - Redesign	105,440	49,903	(55,537)	55,537	9,090	64,627	55,537	680			
KS274	New CRM Technology	124,400	54,414	(69,986)	69,986	32,870	102,856	69,986	1,000			
	Total CTOC	229,840	104,316	(125,524)	125,523	41,960	167,483	125,523	1,680	0	0	0
	Total Corporate Projects, Customer Services & Technology	860,000	537,940	(322,060)	322,059	620,980	943,039	322,059	273,400	104,220	104,220	104,220
	<u>Housing and Investment</u>											
	<u>Play Centres</u>											
KC914	Pin Green - Recover Flat Roof	21,000	19,463	(1,537)			0	0				
KC913	Bandley Hill - External Doors	0	(1,690)	(1,690)			0	0				
KC915	Bandley Hill - Replace Hall Floor Covering	12,500	12,218	(282)			0	0				
	<u>Community Centres</u>											
KE902	Community Centres General	20,800	21,727	927			0	0				
KE471	St Nicholas - Boiler and Hot Water Installation Upgrade	40,000	57,306	17,306			0	0				
KE472	The Oval - Replace Radiators	8,110	8,642	532			0	0				
KE499	The Oval - Replace Windows	11,000	11,322	322			0	0				
KE488	Springfield House - Boundary Wall	52,150	49,984	(2,166)	2,166		2,166	2,166				
KE528	Community Centres: 2019/20 Backlog H&S Works	0	0	0	0	12,850	12,850	0				
KE529	Community Centres Urgent and H&S Works	0	0	0	0	21,000	21,000	0	33,500	60,000		
KE525	Community Centres: Planned Preventative Works: to replace boiler at Bedwell CC	0	0	0	0	100,000	100,000	0				
	<u>Park Pavilions</u>											
KE907	Park Pavilions General	27,730	9,231	(18,499)	18,500		18,500	18,500				
KE475	Chells - Decommission Shower & Provide Hot Water To Changing Rooms	9,380	0	(9,380)	9,380		9,380	9,380				
KE500	Ridlins - M&E Refurbishment of AHU Plant & Controls	25,000	25,968	968			0	0				
KE479	Canterbury Way - Demolition	37,000	37,368	368			0	0				
KE493	King George V - Electrical Mains Intake & Supply Head	11,010	11,592	582			0	0				
	<u>Cemeteries</u>											
KE904	Cemetery Buildings	7,650	7,967	317			0	0				
	<u>Depots</u>											
KE501	CavendishRd - Re-roofing (Ascertain Level of Works Required)	1,000	0	(1,000)			0	0				
KE526	Depots: Urgent and H&S Works	0	0	0	0	290,000	290,000	0				
KE527	Depots: Planned Preventative Works (incl £500k reroof)	0	0	0	0	30,000	30,000	0	475,000	25,000		

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	<u>Housing and Investment cont.</u>											
	<u>Council Offices</u>											
KR900	Council Offices	36,100	37,269	1,169			0	0				
KR141	Corporate Buildings - Essential Health & Safety Electrical Works	19,270	0	(19,270)	16,860		16,860	16,860				
KR142	Corporate and Commercial Buildings - Condition survey	5,000	0	(5,000)			0	0				
KR149	Daneshill House - Test & Risk Assessment Remedial Works	15,000	0	(15,000)	15,000		15,000	15,000				
KR151	Daneshill: 2019/20 Backlog Urgent and H&S Works	0	0	0	0	15,000	15,000	0	18,000			
KR151	Daneshill: Urgent and H&S Works	0	0	0	0	45,000	45,000	0			65,000	
	<u>Operational Buildings</u>											
KE449	Indoor Market Fire Alarm Rep	0	(27)	(27)			0	0				
KE503	Indoor Market - Urgent Health & Safety Works	13,900	0	(13,900)	13,900		13,900	13,900				
KE489	Museum Store	0	(12,880)	(12,880)			0	0				
KR917	BTC - Roof Replacement Preliminary Works	4,500	3,909	(591)	590	10,500	11,090	590				
KR152	BTC 2019/20 Backlog H&S Works	0	0	0	0	30,000	30,000	0				
KR153	BTC Urgent and H&S Works	0	0	0	0	100,000	100,000	0	38,000			
KR154	BTC Planned Preventative Works	0	0	0	0	256,000	256,000	0	6,000	172,000	92,000	60,000
	<u>Town Centre</u>											
KR136	Preparation Works to Units 1,4,5 of the former QD Building	7,890	7,322	(569)			0	0				
KR138	Town Square Assets - Condition Survey	10,710	7,060	(3,651)	2,000		2,000	2,000				
KE504	Station Ramp	8,000	0	(8,000)	8,000	40,000	48,000	8,000				
KR145	Town Chambers / Square - External Facade Structural Repairs	45,000	47,192	2,192			0	0				
	Total Housing and Investment	449,700	360,940	(88,760)	86,396	950,350	1,036,746	86,396	570,500	277,000	157,000	60,000
	<u>Regeneration</u>											
KE384	Town Centre Improvements Phase 2 incl Wayfinding signage	0	0	0	0		0	0				
Various	Land Assembly	6,018,730	5,279,604	(739,126)	739,126		739,126	739,126	0	0	0	0
KE438	Public Realm Improvements to Market Place	0	593	593			0	0				
KE439	Town Square Improvements (GD1)	3,131,420	2,529,075	(602,345)	601,752	2,505,000	3,106,752	601,752				
KE466	Bus Interchange (GD3)	500,000	389,615	(110,385)	110,385	5,875,590	5,985,975	110,385				
KE506	Public Sector Hub	200,000	200,000	(200,000)	200,000	900,000	1,100,000	200,000	0	2,474,000	13,384,000	13,384,000
	Total Regeneration	9,850,150	8,198,887	(1,651,263)	1,651,263	9,280,590	10,931,853	1,651,263	0	2,474,000	13,384,000	13,384,000

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	Community & Neighbourhoods											
KC900	Arts and Leisure Centre - Pipework	231,000	130,370	(100,630)	100,630		100,630	100,630				
KC202	Fairlands Valley Park - Aqua	15,900	16,299	399	(399)	11,760	0	(11,760)	11,361			
KC228	Stevenage Golf Centre - Boiler Replacement	8,660	9,640	980			0	0				
KC224	Leisure Stock Condition	19,810	6,091	(13,719)			0	0	20,000			
KC225	Bandley Hill Play Centre - Treehouse	29,900	33,294	3,394			0	0				
KC229	Bandley Hill Play Centre - Fencing Replacement	0	0	0	0	8,000	8,000	0				
KC230	Pin Green Play Centre Equipment	0	0	0	0	35,000	35,000	0	0			
KE224	CCTV - Replacement Cameras	15,000	16,702	1,702	(1,702)	25,000	13,298	(11,702)	5,000	5,000	5,000	5,000
KE507	Cycleways Installations (subject to £100k Arts Council grant bid)	0	0	0	0	10,000	0	(10,000)	10,000			
KC232	SALC and the Swim Centre Urgent and H&S Works	0	0	0	0	200,000	200,000	0	280,000	100,000		
GROWTH	Stevenage Arts & Leisure Estimated 20 electrical distribution boards	0	0	0	0	0	0	0			30,000	
KC231	SALC, Swim Centre, and Fairlands Valley Sailing Centre 2019/20 Backlog H&S Works	0	0	0	0	73,500	73,500	0	0			
KC233	Stevenage Arts & Leisure Water leak	0	0	0	0	30,000	30,000	0				
KC234	Fairlands Valley Park Sailing Centre - Boathouse	0	0	0	0	12,000	12,000	0				
GROWTH	Stevenage Swimming Centre Pool circulation pumps	0	0	0	0	0	0	0				15,000
GROWTH	Stevenage Swimming Centre Electrical distribution boards	0	0	0	0	0	0	0			25,000	
GROWTH	SLL Leisure management - end of contract capital provision	0	0	0	0	0	0	0		150,000		
KC235	Boat house as essential H&S works for dry rot	0	0	0	0	15,000	15,000	0	0			
	Total Community & Neighbourhoods	320,270	212,396	(107,874)	98,529	420,260	487,428	67,168	326,361	255,000	60,000	20,000
	Planning & Regulatory											
KE119	Off Street Car Parks (Multi Storey Car Parks)	189,620	203,173	13,553			0	0	250,000	250,000	250,000	250,000
KE508	Multi-storey Car Park - New Entrances/Resurfacing	15,000		(15,000)	1,447		1,447	1,447				
KE530	Car Park Equipment - Digitalisation	20,000		(20,000)	20,000		20,000	20,000				
KE516	Town Centre Ramps Improvements	30,000	18,000	(12,000)	12,000	15,000	27,000	12,000				
KE201	Hard standings	30,000	16,530	(13,470)		70,000	0	(70,000)	50,000	50,000	50,000	50,000
KE100	Residential Parking	100,000	94,312	(5,688)		23,160	0	(23,160)	23,160			
KE100	Residential Parking	30,000		(30,000)			0	0				
KE470	Electric Car Charging Points	15,000	0	(15,000)	15,000		15,000	15,000				
KE217	Parking Restrictions	69,700	77,234	7,534		25,000	10,000	(15,000)	25,000	25,000	25,000	25,000
KE509	Onstreet Contactless pay	10,000		(10,000)			0	0				
KE443	Parking Enforcement - Old Town Permit Parking Area Implementation	0	1,317	1,317	(1,317)	12,000	10,683	(1,317)	0			
KE444	Coreys Mill Lane - Additional Parking Capacity	25,280	25,275	(5)		26,000	0	(26,000)	26,000			
KE518	Wall Reconstruction	8,000		(8,000)			0	0				
KE531	Workplace Travel Plan	0		0	0	15,000	0	(15,000)	15,000	15,000	15,000	15,000
KG011	Disabled Facilities Grants	30,000	18,186	(11,814)			0	0				
	Total Planning & Regulatory	572,600	454,028	(118,572)	47,130	186,160	84,130	(102,030)	389,160	340,000	340,000	340,000
KR911	Deferred Works Reserve	146,410		(146,410)		200,000	185,000	(15,000)	200,000	200,000	200,000	200,000